### SINDH PUBLIC PROCUREMENT REGULATORY AUTHORITY

### CONTRACT EVALUATION FORM

# TO BE FILLED IN BY ALL PROCURING AGENCIES FOR PUBLIC CONTRACTS OF WORKS, SERVICES & GOODS

			Sindh Bank Limited		
1)		E ORGANIZATION / DEPTT.	Scheduled Bank		
2)	PROVINCIAL	/ LOCAL GOVT./ OTHER	Monitoring their Adherence to Fair Treatment (FTC)  SNDB/COK/ADMIN/TD/1338/2023		
3)	TITLE OF CO	NTRACT			
4)	TENDER NUM	IBER		ent (FTC)	
5)	BRIEF DESCR	IPTION OF CONTRACT	Monitoring their Adherence to Fair Treatm	ent (FTC)	
6)	FORUM THAT	APPROVED THE SCHEME	Compelent Authority		
7)	TENDER EST	MATED VALUE	Rs. 1,349,503/-		
8)	ENGINEER'S (For civil work			· · · · · · · · · · · · · · · · · · ·	
9)	ESTIMATED (	COMPLETION PERIOD (AS P	ER CONTRACT) 1 Year		
10)	TENDER OPE	NED ON (DATE & TIME)	17/08/2023 at 1100 Hrs.		
11)	NUMBER OF (Attach list of b	TENDER DOCUMENTS SOLI			
12)	NUMBER OF	BIDS RECEIVED	01		
13)	NUMBER OF	BIDDERS PRESENT AT THE	TIME OF OPENING OF BIDS		
14)	BID EVALUA (Enclose a copy	TION REPORT	26/09/2023  M/s. The Dynamics Research Consu	Itants. Ad: Suite No.	
15)	NAME AND A	ADDRESS OF THE SUCCESSE		CHS, Block- 6, KHI	
16)	CONTRACT A	AWARD PRICE	Rs. 1,348,656/-		
17)	RANKING OF (i.e. 1 <sup>st</sup> , 2 <sup>nd</sup> , 3 <sup>rd</sup>	SUCCESSFUL BIDDER IN E EVALUATION BID).	VALUATION REPORT  1. M/s. The Dynamics Research Consult	ants	
18)	METHOD OF	PROCUREMENT USED : - (T	ick one)		
	a) SING	LE STAGE – ONE ENVELOPI	E PROCEDURE	Domestic/ Local	
	b) SING	LE STAGE – TWO ENVELOP	E PROCEDURE		
	c) TWO	STAGE BIDDING PROCEDU	RE		
	d) TWO	STAGE – TWO ENVELOPE E	BIDDING PROCEDURE		
		SE SPECIFY IF ANY OTHER	METHOD OF PROCUREMENT WA	AS ADOPTED i.e	

19) APP	ROVING AUTHORITY FOR AWARD OF CONTRA	ACT_	Competitiv	e Author	rity		
20) WHI	ETHER THE PROCUREMENT WAS INCLUDED II	N ANN	NUAL PRO	CUREN	MENT P	LAN?	
				Yes	V	lo	
21) ADV	VERTISEMENT :						
		Yes	SPPRA NIT	T00531-	22-050 (	31/07/202	3)
i)	SPPRA Website (If yes, give date and SPPRA Identification No.)						
	(if yes, g.ve date and structure)	No					
ii)	News Papers	Yes	Express Tri				ess
	(If yes, give names of newspapers and dates)		(Urdu), Sob	h (Sindh	i) - (31/0	7/2023)	
		No					
22) NAT	TURE OF CONTRACT			Domestic/ Local	V 1	Int.	
	ETHER QUALIFICATION CRITERIA S INCLUDED IN BIDDING / TENDER DOCUMEN	TS?					
(If y	es, enclose a copy)			Yes	V	lo [	
		A					
	ETHER BID EVALUATION CRITERIA S INCLUDED IN BIDDING / TENDER DOCUMEN	TS?		Yes	V	No	
	es, enclose a copy)		1				
	Y		a opposit	- FO	D LIGH		
25) WH ME	ETHER APPROVAL OF COMPETENT AUTHORIT THOD OTHER THAN OPEN COMPETITIVE BIDD	ING?	AS OBTAIN	Yes		No V	٦
			V	1 05	11.	10	
26) WA	S BID SECURITY OBTAINED FROM ALL THE B	IDDE	RS?	Yes	V 1	No	
			4				
	ETHER THE SUCCESSFUL BID WAS LOWEST E		JATED	Yes		No V	1
BID	/ BEST EVALUATED BID (in case of Consultancies	s)					
28) WH	ETHER THE SUCCESSFUL BIDDER WAS TECHN	NICAL	LLY	Yes	1	No T	
	MPLIANT?						
	ETHER NAMES OF THE BIDDERS AND THEIR	QUO'	TED PRICE	S WEF	RE REA	D OUT	AT
THE	E TIME OF OPENING OF BIDS?			Yes	V 1	No	
30) WH	ETHER EVALUATION REPORT GIVEN TO	BIDD	ERS BEF	ORE T	HE A	WARD	OF
COI	NTRACT?						
(Att	ach copy of the bid evaluation report)			Yes	V 1	No C	

<ol> <li>ANY COMPLAINTS RECE (If yes, result thereof)</li> </ol>	EIVED	Yes	
		No	No
	SPECIFICATIONS (	GIVEN IN THE T	ENDER NOTICE / DOCUMENTS
(If yes, give details)		Yes	
		No	No
33) WAS THE EXTENSION M (If yes, give reasons)	IADE IN RESPONSE	E TIME? Yes	
		No	No
34) DEVIATION FROM QUAI		RIA	
(If yes, give detailed reasons		1 65	
		No	No
35) WAS IT ASSURED BY T BLACK LISTED?	THE PROCURING	AGENCY THAT	THE SELECTED FIRM IS NO Yes No No
36) WAS A VISIT MADE BY SUPPLIER'S PREMISES I BE ASCERTAINED REGA (If yes, enclose a copy)	IN CONNECTION V	VITH THE PROC	PROCURING AGENCY TO THUREMENT? IF SO, DETAILS TO BROAD:  Yes No
37) WERE PROPER SAFEGI	JARDS PROVIDED	ON MOBILIZA	TION ADVANCE PAYMENT
THE CONTRACT (BANK	GUARANTEE ETC	.)?	Yes V No
38) SPECIAL CONDITIONS, I (If yes, give Brief Description		Yes	
	12/	No	
Head	SHAD ABBAS SOOMS d of Administration & Secu Administration Division SINGH Bank Limite		2013
OFFICE USE ONLY	Head Office Karachi		

SPPRA, Block. No.8, Sindh Secretariat No.4-A, Court Road, Karachi Tele: 021-9205356; 021-9205369 & Fax: 021-9206291

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Monitoring their adherence to Fair Treatment (FTC) central themes / principles on an ongoing basis and

demo	demonstrate how culture, strategies and controls deliver fair treatment to its customers through FTC (1338)	and controls de	eliver	fair tr	eatment to its cus	stomers through FTC (1338)
S.NO	COMPANY NAME	TENDER FEE	PST	TOTAL	TENDER FEE PST TOTAL PAY ORDER NO	NAME OF BANK
1	The Dynamics Research Consultant	1000	100	100 1100	00012776	Bank Alfalah
	Grand Total				1,100/-	



		er fair treatment to its customers through (FTC) Framework
		Bid Evaluation Report
1	Name of Procuring Agency	Sindh Bank Ltd.
2	Tender Reference No.	SNDB/COK/ADMIN/TD/1338/2023
3	Tender Description	Monitoring their Adherence to Fair Treatment (FTC) Central Themes/Principles on ongoing basis and demonstrate how culture / strategies and controls deliver fair treatment to its customers through (FTC) Framework
4	Method of Procurement	Single Stage One Envelope Bidding Procedure
5	Tender Published & SPPRA S.No.	T00531-22-0050. Express Tribune (English), Daily Express (Urdu), Sobh (Sindhi) (31/07/2023)
6	Total Bid Documents Sold	01
7	Total Bids Received	01
8	Technical / Financial Bid Opening Date & Time	17/08/2023 at 1100 Hrs.
9	No. of bids qualified	01
10	Bid(s) Rejected	-

#### Details on the above as given below:

S. No.	Name of Firm or Bidder	Qualified / Disqualified in Technical/ Eligibility Inspection	Total Cost offered by the Bidder	Ranking in terms of cost	Comparison with Estimated cost (Rs.1,349,503/-)	Reasons for acceptance/ rejection	Remarks
0	1	2	3	4	5	6	7
01.	M/s. The Dynamics Research Consultants	Qualified in Evaluation Process	Rs.1,348,656/-	Only Lowest Bidder	Rs.847/- Below the estimated cost	Accepted as Most Advantageous Bid	Rule 48 has been complied with

Accordingly, going by the Technical/Financial Evaluation criteria laid down in the tender document, M/s. The Dynamics Research Consultants is the most advantageous bid i.e.Rs.1,348,656/- and their bid is also below the estimated cost, hence recommended for Monitoring their Adherence to Fair Treatment (FTC) Central Themes/Principles on an ongoing basis and demonstrate how culture / strategies and controls deliver fair treatment to its customers through (FTC) Framework to Sindh Bank Ltd.

**Members Signature- Procurement Committee** 

Arshad Abbas Soomro Head of Administration

Dilshad Hussain Khan Chief Financial Officer

Syed Muhammad Aqeel Chief Manager, IDBL Karachi



TENDER No: SNDB/ADMIN/TD/1338/2023

Dated: 29-08-2023

# Monitoring their Adherence to Fair Treatment (FTC) Central Themes/Principles on an ongoing basis and demonstrate how culture / strategies and controls deliver fair treatment to its customers through (FTC) Fra Certificate in Compliance of Rule 48 of SPPRA

This is to certify that as only one bid was received against the tender, so Rule 48 has been complied with detail as follows:

S.No	Estimated Price.	Current tender Price
01	Rs.1,349,503/-	Rs.1,348,656/-

**Member Procurement Committee** 

Head of Admin Division

**Head of Finance Division** 

Member of IDBL



### Social Dynamics Business Dynamics Market Dynamics Consumer Dynamics

# THE DYNAMICS RESEARCH CONSULTANTS

Financial Proposal by M/s. The Dynamics Research Consultants Video Mystery Shopping & Customer Satisfaction Survey

PRICE SCHEDULE

(Applicable for the year 2023-2024)

Name of Bidder The Dynamics Research Consultants

Email Address: maaz.ali@thedynamics.biz

Proposed Cost:

Head - Fin Div.

Head - Admin Div.

Member-IDBL.

Module	Sample Size	Per Visit Cost	Total Cost
Video Mystery Shopping, Visits to the branches	132	Rs. 4058.0	Rs. 535,656/-
Computer Assisted Telephonic Interviews (CATI)	2,000	Rs. 406.5	Rs. 813,000/-
Tota	Il Cost (Inclusive of 13% GST		Rs. 1,348,656/-

This amount will be considered as only the "Bid Offered". Whereas be apprised that the successful bidder will be the one whose "Evaluated Bid" is the lowest. (For further clarification refer Note 4. below)

Note

- 1. The cost must include all applicable taxes, Stamp duty (as applicable under Stamp Act 1989) including visit charges up to Sindh Bank Limited branches on countrywide basis.
- 2 Advance Payment. Bill will only be processed on the basis of following condition:-

Certificate of satisfaction from the Concerned Officer.

- 3. 5% of the Total Amount will be made the total sum of Bid Security to be deposited with the financial proposal in shape of Pay Order/Bank Guarantee in favor of Sindh Bank Limited.
- 4. Lowest Evaluated Bidder is going to be the criteria for award of contract rather than considering the lowest bid offered, encompassing the lowest whole sum cost which the Procuring Agency has to pay for the services/items during contract period. SPPRA Rule 49 may please be referred. As it is package tender, so no partial lowest cost will be considered for award of any work.



THE DYNAMICS
RESEARCH CONSULTANTS

Suit No 501, Park Avenue PECHS Block 6, Sharah-e-Faisal, Karachi Tel: +92 21 3431 1989 | +92 34 370777 Email: info@thedynamics.biz



# Letter of Acceptance

Date: 22/9/2023

To: M/s.The Dynamics Research Consultants & Address: Suit No.501, Park Avenue, PECHS, Block-6, Shahrah-e-Faisal, Karachi

Subject: Monitoring their Adherence to Fair Treatment (FTC) Central Themes/Principles on an ongoing basis and demonstrate how culture / strategies and controls deliver fair treatment to its customers through (FTC) Framework to Sindh Bank Ltd.

Notification of Award of Contract No: SNDB/COK/ADMIN/TD/1338/2023

This is to notify you that your Bid dated \_\_\_\_\_ for execution of then & SNDB/COK/ADMIN/TD/1338/2023 for the accepted contract amount of the equivalent of (Rs.1,348,656/- & Rupees: One Million Three Hundred Fourty Eight Thousand Six Hundred Fifty Six Only ) as corrected and modified in accordance with instructions to bidders is hereby accepted by our agency.

You are requested to furnish the Performance Security within 28 days in accordance with the conditions of Contract, using for that purpose the Performance Security Form included in the bidding document and sign the contact agreement attached herewith within stipulated time mentioned above.

Arshad Abbas Soomro Head of Administration

Sindh Bank Ltd

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## CERTIFICATE

This is to certify that no complaint has been received in related to Monitoring their Adherence to Fair Treatment (FTC) Central Themes/Principles on an ongoing basis and demonstrate how culture / strategies and controls deliver fair treatment to its customers through (FTC) Framework to Sindh Bank Ltd having Reference No. SNDB/COK/ADMIN/TD/1338/2023 having SPPRA ID No: TOO531-22-0050.

**Members Signature- Procurement Committee** 

Arshad Abbas Soomro Head of Administration

Dilshad Hussain Khan Chief Financial Officer

Syed Muhammad Aqeel Chief Manager, IDBL Karachi

WEB



# Social Dynamics Business Dynamics Market Dynamics Consumer Dynamics

# THE DYNAMICS RESEARCH CONSULTANTS

#### INTEGRITY PACT

Contract Number:

Dated: 13-10-2023

Contract Value: Rs. 1,348,656.00

Contract Title: Agreement for Monitoring adherence to Fair Treatment (FTC) central themes / principles on an ongoing basis and demonstrate how culture, strategies and controls deliver fair treatment to customers through FTC framework for Head Office of Sindh Bank Ltd

Declaration of Fees, Commissions and Brokerage etc. Payable by the Suppliers of Services Pursuant To Rule 89 Sindh Public Procurement Rules Act, 2010

M/s. The Dynamics Research Consultants hereby declares that it has not obtained or induced the procurement of any contract, right, interest, privilege or other obligation or benefit from Government of Sindh (Gos) or any administrative subdivision or agency thereof or any other entity owned or controlled by it (Gos) through any corrupt business practice.

Without limiting the generality of the foregoing, M/s. The Dynamics Research Consultants represents and warrants that it has fully declared the brokerage, commission, fees etc. paid or payable to anyone and not given or agreed to give and shall not give or agree to give to anyone within or outside Pakistan either directly or indirectly through any natural or juridical person, including its affiliate, agent, associate, broker, consultant, director, promoter, shareholder, sponsor or subsidiary, any commission, gratification, bribe, finder's fee or kickback, whether described as consultation fee or otherwise, with the object of obtaining or inducing the procurement of a contract, right, interest, privilege or other obligation or benefit in whatsoever form from Gos, except that which has been expressly declared pursuant hereto.

M/s. The Dynamics Research Consultants certifies that it has made and will make full disclosure of all agreements and arrangements with all persons in respect of or related to the transaction with Gos and has not taken any action or will not take any action to circumvent the above declaration, representation or warranty. M/s. The Dynamics Research Consultants accepts full responsibility and strict liability for making any false declaration, not making full disclosure, misrepresenting facts or taking any action likely to defeat the purpose of this declaration, representation and warranty. It agrees that any contract, right, interest, privilege or other obligation or benefit obtained or procured as aforesaid shall, without prejudice to any other right and remedies available to Gos under any law, contract or other instrument, be voidable at the option of Gos.

THE DYNAMICS
RESEARCH CONSULTANTS

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# Social Dynamics Business Dynamics Market Dynamics Consumer Dynamics

# THE DYNAMICS RESEARCH CONSULTANTS

Notwithstanding any rights and remedies exercised by Gos in this regard, M/s. The Dynamics Research Consultants agrees to indemnify Gos for any loss or damage incurred by it on account of its corrupt business practices and further pay compensation to Gos in an amount equivalent to ten times the sum of any commission, gratification, bribe, finder's fee or kickback given by , as aforesaid for the purpose of obtaining or inducing the procurement of any contract, right, interest, privilege or other obligation or benefit in whatsoever form from Gos.

For and On Behalf of

THE DYNAMICS
RESEARCH CONSULTANTS

Signature:

Name:

ARSHAD ABBAS SOOMRO

Administration 8 Security
Administration Division
Sindh Bank Limited
Head Office Karachi

#### 3 SCOPE OF WORK / TECHNICAL SPECIFICATION

Sindh Bank needs to continue to monitor their adherence to Fair Treatment (FTC) central themes / principles on an ongoing basis and demonstrate how culture, strategies and controls deliver fair treatment to its customers through FTC framework.

Conduct Assessment Framework (CAF) is a self-assessment conduct tool for banks that will measure bank's state of conduct. The purpose to quantify conduct is to develop a periodic, reliable, diagnostic and comparable mechanism which helps bank deliver its commitment to FTC in the most optimum way.

Sindh Bank at this stage desire to quantify its measurement towards FTC for two of its programs that is Mystery Shopping & Consumer Satisfaction Survey (CSS)

#### Mystery Shopping

The mystery Shopping Program which will cover the following:

- Fulfillment of Sindh Bank requirement at branch level
   Overall conduct & behavior of staff with customers
- Evaluation of customer services being provided as per service standards
- Knowledge about services (mystery shopping attempts/instances indicating customer product misfit)
- Ability to understand and resolve customer's problems/queries
- Turnaround time taken for transaction and other customer requests
- The work environment
- Identify the areas of staff strength and weakness

#### 1.2 Research Approach

For conduct of the video mystery shopping exercise, Sindh Bank Limited requires to adopt Standard "Video Mystery Shopping" (VMS), that is, one time visit to observe situation of a branch's interest on standard parameters. Relevant facts, actions and behaviors are recorded by interacting with Branch Staff

#### 1.3 Field Methodology

- Structured questionnaire will be used for data recording across the branches
- Mystery shopper will record branch evaluation based on mutually agreed survey instrument that will be designed and finalized in consultation with the client and agency.
- Branch evaluation will soon be recorded within an hour after a visit (somewhere away from the covered branch).

 Mystery shoppers will also be instructed to note down any misconduct/anomalous behavior, which they might observe in the service center.

#### 1.4 Deliverables & Timeliness

- All visits conducted will be video recorded.
- Total of 132 branches to be visited in the period of six months/ by 31st January 2024 positively
- The Final report will be provided latest by 10 working days after the completion of all the visits
- Interactive dashboard will be provided

#### 2. Consumer Satisfaction Survey (CSS)

Customer satisfaction comprehensively studies customers' behavior at each phase of their experience, *causes and consequences*. It covers all the dimension necessary to understand the mechanisms governing customers' satisfaction as well as all the levers needed for strategic decisions.

#### **Deliverables & Timelines**

Quantify the following important aspect in the Survey to comply Conduct Assessment Framework:

- Customer's perception about the bank being fair & honest with its customers.
- Bank providing all relevant information about its products in clear and simple manner.
- Gauging customer's level of understanding regarding product disclosure.
- Complaint handling is visible to customers.

#### 2.1 Research Methodology

- Quantitative survey across all segments will be conducted through 2000 Interviews' via 5-7 minutes agreed instrument by using CATI (Computer Assisted Telephonic Interview).
- Client data base will be provided by Sindh Bank 7 times the sample size for achieving the desired sample.
- GSM gateways for SIMs based dialling.
- Offering Urdu, English and all main regional language interviewing.
- 100% voice recording of the interviews.
- Automatic call disposition and performance statistics with very detailed project and interviewer specific reports.

Real-time remote progress monitoring over web for CATI operation managers and clients.

- 2.2 Total of 2000 customers
- 2.3 Final Report
- 2.4 Interactive Dashboard



SNDB/COK/ADMIN/TD/1338/2023 Dated: 27/10/2023

M/s. The Dynamics Research Consultants Suite No. 501, 5<sup>th</sup> Flooor, Park Avenue PECHS, Block -6, Shahr-e-Faisal Karachi.

Subject: Contract Award - Monitoring their adherence to Fair Treatment (FTC)

Dear Sir,

The management of Sindh Bank Limited is pleased to award the subject contract to M/s. The Dynamics Research Consultants in accordance with terms and conditions mentioned in our tender dated 31/07/2023.

Please acknowledge.

Sincerely,

For & behalf of Sindh Bank Limited,

UAN

WEB

PHONE

Arshad Abbas Soomro

Head of Administration Division & Chief Security Officer

+92-21-111-333-225 +92-21-35829320 +92-21-35829394

+92-21-35870543

: www.sindhbank.com.pk

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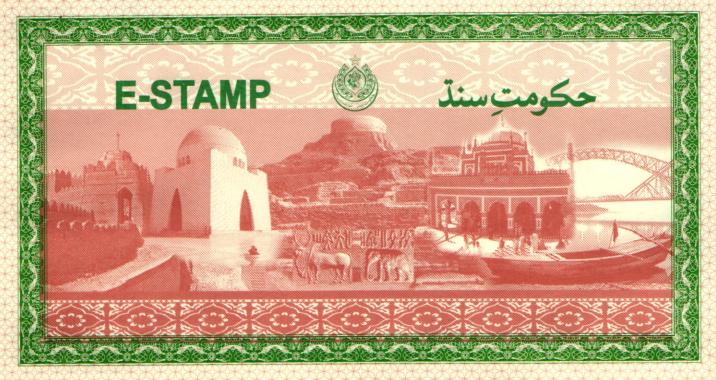
ويب: www.sindhbank.com.pk

+91-11-1011971.

+91-11-1011979

+91-11-1012+011





NBP-0055-2310130003263523

GoS-KHI-B22D74C83CA5ECEA

#### Non-Judicial

Amount in Words

Description : Power of Attorney - 27(ee)

Principal : The Dynamics [1111111]

Attorney : Sindh Bank Limited [11111111]

Applicant : Sarfaraz [12103-2794216-7]

Stamp Duty Paid by : The Dynamics [1111111]

Issue Date : 13-Oct-2023, 12:00:22 PM

Paid Through Challan : 20237DA0C2CAC9EA

: Five Thousand Rupees Only

Please Write Below This Line

Rs 5,000/-

Agreement for Monitoring adherence to Fair Treatment (FTC) central themes / principles on an ongoing basis and demonstrate how culture, strategies and controls deliver fair treatment to customers through FTC framework for Head Office of Sindh Bank Ltd

This Agreement of Service Quality Assessment is entered and executed here at Karachi on 13th October of September 2023.

#### BETWEEN

M/S. The Dynamics Research Consultants, a partnership concern having its registered office at Suite No.501,5<sup>th</sup> Floor, Park Avenue, PECHS, Block-6, Shahrah-e-Faisal, Karachi; hereinafter called the "Service Provider", which term shall so far as the context admits be deemed to mean and include its successors of the One Part;

#### AND

Sindh Bank (a scheduled commercial bank incorporated and operating under the corporate and banking company's laws of Pakistan having its Service Quality Department Head office at 3<sup>rd</sup> Floor, Federation House, Abdullah Shah Ghazi Road, Clifton, Karachi-75600, Pakistan, hereinafter called the "Bank", which term shall so far as the context admits be deemed to mean and include its successors and assigns) of the Other Part;

Generally, hereinafter singly and collectively referred to as Party and Parties respectively;

WHEREAS:



For The Dynamics Research Consultants





- A. The Service Provider is engaged in the business of providing certain specialised services, hereinafter referred to as the "Services"; and
- B. The Bank has approached the Service Provider for carrying out mystery shopping activities for evaluating the Service Quality of the Bank Branches and the Service Provider has agreed to provide such services to the Bank on the terms and conditions hereinafter appearing;

**NOW, THEREFORE,** in consideration of the mutual covenants hereinafter set out, the parties agree as under;

#### 1. SCOPE OF SERVICES

The scope of the study will comprise of Video Mystery Shopping Visits along with Telephonic Customer Satisfaction Survey and the Service Provider is advised to make necessary preparations to commence the Video Mystery Shopping and Telephonic Customer Satisfaction Survey in accordance with the methodology specified by the Bank.

#### 2. DUTIES, OBLIGATIONS AND RESPONSIBILITIES

2.1. General

- 2.1.1. Without prejudice to the generality of the duties and obligations assumed by the Service Provider throughout this Agreement, the Service Provider shall also have the non-exhaustive list of duties, obligations and responsibilities hereinafter appearing.
- 2.1.2. The Service Provider shall render and perform its duties and obligations under this Agreement with best efforts and with such skill and care as would be expected of a prudent professional in the industry and adhere to the instructions / requirements of the Bank as per the terms of this Agreement.
- 2.1.3. The Service Provider shall always adhere to the Bank's requirement as communicated to them in writing from time to time and shall be of the essence in this Agreement.
- 2.1.4. The Service Provider shall monitor, analyse and measure the service quality parameters as defined/provided by the Bank. The Service Provider shall carry out Video Mystery Shopping and Telephonic Customer Satisfaction as per the clauses mentioned in Annexure I "Particulars of Services".
- 2.1.5. The Service Provider shall evaluate the product knowledge, attitude and behaviour of the bank representatives about customer services.
- 2.1.6. The Service Provider shall deliver A) Video Mystery Shopping assessment reports along with the videos and interactive dashboard and B) Voice recording of Telephonic Customer Satisfaction Survey along with data and interactive dashboard to the Bank's representative as per the timeline mutually agreed between both the parties.
- 2.1.7. The Service Provider will ensure the use of high quality/ sophisticated equipment/ devices for conducting Mystery Shopping. Also match between the report and the video is compulsory.
- 2.1.8. The Service Provider shall ensure the use of any equipment (like Ipod, button camera, tie camera, key chain camera and wristwatch camera) for audio/video mystery shopping. Moreover, Service Provider will not take any pictures of the female customers/ staff members.
- 2.1.9. After awarding the formal go-ahead to the Service Provider, if the Bank wishes to cancel the project at any stage due to any reason, the Service Provider would charge the cost of assignment completed till that time.
- 2.1.10. Any representative from the Bank has all rights to accompany Service Provider's mystery shoppers during the mystery shopping assessment visit of Bank's branches.

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RESEARCH CONSULTANTS

For The Dynamics Research Consultants

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#### 3. SERVICE CHARGES

3.1. In consideration of the services provided by the Service Provider under this agreement, the Bank has agreed to pay the service charges as detailed in below table.

Services	Rate (Inclusive of all Taxes)
Video Mystery Shopping (Visits to the Branches)	Rs.535,656/-
Computer Assisted Telephonic Interviews (CATI)	Rs.813,000/-
Total Cost of Project	Rs.1,348,656/-

- 3.2. Thereafter either Party may, if it deems necessary, propose in writing a revised schedule of service charges for consideration. Such revised schedule of service charges shall take effect upon acceptance thereof by both Parties.
- 3.3. Video Mystery Shopping visit and Telephonic Customer Satisfaction Survey rate is inclusive of questionnaire development, set up cost, training of mystery shoppers/calling agents, field work, traveling expenses, communication expense, data processing (data entry/ cleaning/ tabulation/ analysis), video editing, video labelling/ rendering, report writing and interactive dashboard.
- 3.4. The Service provider will invoice the Bank (for the cases the Bank has received by the Service Provider /verified and declared as no objection) in two intervals. First one would be when half of the mystery shopping and telephonic customer satisfaction assigned task gets completed and second would be at the time of completion of the remaining task. In both the invoicing intervals, the Bank will verify the invoice, and in case of no discrepancy, payment will be made to the Service provider within 10 working days from the receipt of the invoice. If there are any discrepancies in the invoice, the Bank shall intimate the same to Service Provider within a week. The Service Provider shall take immediate action to resolve such discrepancies and submit the revised invoice to the Bank.
- 3.5. Apart from the charges mentioned under this Agreement, the Bank shall not be required to make any other payments.
- 3.6. If any additional cost in terms of indirect taxes (imposed by the government during the proposal finalization/execution period of the study) gets implemented, then the Bank and the Service Provider will decide about the payment mechanism mutually.

#### 4. DURATION AND TERMINATION

- 4.2. The agreement may be terminated by either party by serving one month notice in writing to the regular correspondence address of the other party marked for the appropriate contact.
- 4.3. Any termination shall not affect any right or remedy, which may have accrued to either party before the termination.

#### 5. COMPLIANCE WITH LOCAL LAWS

- 5.1. Except as otherwise provided in this Agreement, both Parties shall comply with their respective and applicable local laws, which directly or indirectly affect the terms of this Agreement.
- 5.2. The Service Provider shall, if the same is not already covered by the above Clause, comply in all respects with the provisions of all civil and labour Statutes, Rules and Regulations and any other laws applicable to it and / or to its employees / representatives even if they are not direct employees of the Service Provider but engaged to deliver the Services.

RESEARCH CONSULTANTS

For Sindh Rank Lim

#### 6. INDEMNITY

The service provider agrees to protect, indemnify and hold the Bank and each of its subsidiaries, affiliates, officers and employees harmless from any and all losses, liabilities, claims, demands, costs, expenses and such like incurred by and/or made against the Bank and/or any of its subsidiaries, affiliates, officers or employees arising out of or in connection with the breach of this agreement by the Service Provider or incurred by the bank as a result of the Service Provider's negligence and/or the negligence of its personnel.

#### 7. AGENCY OR PARTNERSHIP

- 7.1. Nothing contained in this Agreement shall be construed as creating a partnership between the Bank and the Service Provider nor shall it constitute the Service Provider as an agent of the Bank.
- 7.2. The Parties hereby agree and undertake that they are independent entities engaged in the conduct of their own business and neither party shall be deemed to be the agent, representative or employee of the other for any purpose whatsoever and the existence of this Agreement does not create any right or authority to make any representation or warranty or to assume, create or incur any liability or obligation of any kind, express or implied, in the name of or on behalf of the other.

#### 8. CONFIDENTIALITY, PRIVACY AND SECURITY OF INFORMATION

- 8.1. The service provider shall not, and shall ensure that the personnel do not, use, divulge or communicate to any person (other than the designated person the Bank only).
- 8.2. Where the Bank shall have obtained any confidential information from any third party under an agreement which include any restriction on disclosure known or which is made known to the service provider or any of the personnel, the service provider shall not, and shall ensure that any personnel shall not, without the prior consent in writing of the authorized signatory of the bank at any time whether during the term of this agreement or after its termination for whatever cause, infringe such restrictions.
- Data gathered through Mystery shopping and customer satisfaction survey shall be kept by Service Provider in record up till final presentation only, after which the data shall be provided to the bank and will be deleted from the Service provider's record.
- Data includes (Mystery shopping / telephonic customer satisfaction reports, presentations, analysis, audio, video, stats, information, facts and figures) cannot be shared with anyone (other than the Bank) for any reason, nor it can be used by anyone (other than the Bank). Only the Bank will be in authority to use/ share it.

#### 9. AMENDMENTS

This Agreement or any renewal thereof shall not be amended, altered, or modified except by an instrument in writing expressly referring to this Agreement and signed by the Parties hereto.

#### 10. NOTICES

Any notice to be given or other communication to be provided hereunder shall be sent and exchanged between the parties at their respective registered/ head-office addresses as specified hereinbefore, unless another address has been specified by written notice.

#### 11. COMPLAINT HANDLING

The purpose of this Complaints Handling Procedure is to ensure that Complaints are handed efficiently, effectively, and consecutively within a reasonable period to ensure that Service Provider shall improve its services and establish long-lasting relationships with Bank and vice-versa.

The Service Provider shall respond to the complaint on the subject matter in writing within a period 24 hour to Bank along with timeline for resolution of the issue and vice-versa.

Once the issue is resolved the same shall be communicated by the Service Provider and vice-versa.

#### 12. WAIVER

None of the provisions of this agreement shall be considered waived by either party unless such waiver is given in writing by the party in question. No such waiver shall be waiver of any past or future default, breach or modification of any of the terms, provisions, conditions or covenants of this agreement unless expressly set forth in such waiver.

#### 13. ASSIGNMENTS

The Service Provider shall not assign, sub-contract or otherwise transfer any of its rights or obligations hereunder without the prior written consent of the Bank and the same shall not relieve the Service Provider of any liability for full performance of this Agreement as per the terms and conditions herein.

#### 14. FORCE MAJEURE

The Service providers shall at all times abide by the deadlines/dates/time given for conducting Mystery Shopping. In case of any hindrance/ uncertainty due to law-and-order situation, the Service provider must immediately bring it to the knowledge of the Bank for future dates.

#### 15. BUSINESS CONTINUITY PLAN

Service Provider must maintain adequate disaster recovery and back-Lip procedures and contingency plans to ensure the Service Provider's business continuity and that Service Provider is able to perform this Agreement without any interruption.

#### 16. DISPUTE RESOLUTION

All disputes arising between the parties hereto as to any matter or thing arising from or in any manner connected with this agreement shall be referred to arbitration by a sole arbitrator. The arbitration proceedings shall be conducted in accordance with the Arbitration 1940 or any amendment or re-enactment thereof and the rules made there under by an arbitrator to be appointed by the mutual consent of the parties hereto. The arbitrator shall be a retired judge of the supreme court of Pakistan or failing the availability of such an arbitrator a retired judge of the High Court shall act as the sole arbitrator. The decision of the arbitrator shall be final and binding. The venue of arbitration shall be Karachi. Arbitration as aforesaid shall be a condition precedent to any other action under law.

#### 17. SEVERABILITY

If at any time and for any reason any provision/s, or part thereof, of this Agreement becomes invalid, illegal or unenforceable, the validity, legality and enforceability of the remaining provision/s shall not be affected or impaired. In case it is not possible under law to implement any of the provisions of this agreement the parties undertake to abide by the spirit of this agreement and to endeavor to agree to perform obligations closely reassembly those created by this agreement as shall be permissible by law.

#### 18. TAXES

Service charges paid by the Bank to the Service Provider shall be subject to the deduction of withholding tax or other taxes as may be applicable unless the Service Provider produces a valid exemption certificate from the income tax/ tax authorities.

#### 19. GOVERNING LAW & JURISDICTION

The Agreement shall be governed by and construed in accordance with the laws of Islamic Republic of Pakistan, and the parties hereto submit that only the courts of competent jurisdiction at Karachi shall have exclusive jurisdiction in all matters arising hereunder.

#### 20. ENTIRETY

This agreement together with Annexure I constitutes the entire and only agreement between the Parties with respect to the subject matter hereof and hereby terminates, cancels, and supersedes any and all prior oral or written agreements, negotiations, discussions, representations, warranties, statements or understandings between the parties.

For The Dynamics Research Consultants

#### 21. ACCESS TO REGULATOR.

The Dynamics Research Consultants and SNDB agree to provide State Bank of Pakistan necessary access to the documentation and accounting records in relation to the for Monitoring adherence to Fair Treatment (FTC) central themes / principles on an ongoing basis and demonstrate how culture, strategies and controls deliver fair treatment to customers through FTC framework for Head Office and right to conduct on – site inspection, If required.

### 22. ANTI-MONEY LAUNDERING

"The Dynamics Research Consultants acknowledge that they do not violate any statutory / prudential requirement on anti-money laundering or record keeping procedure as per existing laws / rules and regulations of locals as well as foreign jurisdiction."

#### **Support Escalation Matrix:**

For timely addressing of complaints given support escalation matrix will be utilized/followed:-

	Name/Designation	
LEVEL-1	(support staff)	Shoaib Ahmed
First complain if the call is	Landline Phone	021-34311989
not resolved "within	Email	Shoaib.ahmed@thedynamics.biz
specified response time"		
(24 hours)	Cell	03018018859
	Name/Designation	
	(Regional	
LEVEL-2	Head/Manager/GM)	Muhammad Ayub
Second complain, if the call	Landline Phone	0213-4311989
is attended within	Email	Muhammad.ayub@thedynamics.biz
"Specified Response Time"		wananinad.aydb@thedynamics.biz
and not attended / or the		
problem still unresolved		
even after complaining at		
Level-1		
(48 hours)	Cell	0333-3351887
	Name/Designation	
	(CEO / Director) of	
LEVEL-3	the firm)	Syed Maaz Ali
Third complain, if the call is	Landline Phone	021-4311989
attended within "Specified Response Time" and not	Email	Maaz.ali@thedynamics.biz
attended /or the problem		
still unresolved even after		
complaining at Level-2	Cell	0222 55222
		0333-6060334
Note: E	nsure that no column abo	ove is left blank

THE DYNAMICS RESEARCH CONSULTANTS

- 23. Both parties ("Parties") acknowledge that they may need to exchange and handle confidential and proprietary information, which may include personal data. Each Party agrees to handle such information with the utmost confidentiality and in compliance with all applicable data protection laws and regulations.
- 24. For the purposes of this clause, "personal data" refers to any information that can be used to directly or indirectly identify an individual, as defined by applicable data protection laws

THE DYNAMICS
RESEARCH CONSULTANTS

James James

For The Dynamics Research Consultants

IN WITNESS THEREOF the parties hereto have executed this Agreement on the day and year first before written.

Witness

Ahsan Ali

FOR & ON BEHALF OF THE DYNAMICS RESEARCH CONSULTANTS

NAME MUNAMIN Saa PISEARCH CONSULTANTS

ADDRESS 501, Park Aug. PECHS 18146 Share-e-faisel KHI

Witness

FOR & ON BEHALF OF SINDH BANK LTD

DESIGNATION

ADDRESS Federation House, Abdullah Shah Ghazi Road, Clifton, Karachi

THE DYNAMICS RESEARCH CONSULTANTS

ARSHAD ABBAS SOOMRO Administration Division
Sindh Bank Limited
Head Office Karachi

For The Dynamics Research Consultants

# Break up of Mystery Shopping Visit to Branches

#### ANNEXURE "M"

S.No	Areas	No. of Branches
1	Karachi	52
2	Rural Sindh	46
3	Islamabad	6
4	Punjab	24
5	KPK	4
	Total	132

Region South (Karachi) for MS 2023				
S.No.	Code	Branch Name	Region/Area	
1	5303	ALLAMA SHABBIR AHMED USMANI ROAD (ISLAMIC)	Karachi	
2	0390	ABUL HASAN ISPHAHANI ROAD BRANCH	Karachi	
3	0397	SURJANI TOWN BRANCH	Karachi	
4	0396	SHAH LATIF TOWN BRANCH	Karachi	
5	0375	BOHRAPIR BRANCH	Karachi	
6	0391	BALDIA TOWN BRANCH	Karachi	
7	0385	BAHRIA TOWN BRANCH	Karachi	
8	0395	AZIZABAD BRANCH	Karachi	
9	0325	DHORAJEE BRANCH	Karachi	
10	0357	DHA PHASE-II BRANCH	Karachi	
11	0380	DHA PHASE-VIII BRANCH	Karachi	
12	0372	DR. ZIAUDDIN AHMED ROAD	Karachi	
13	0387	GADAP TOWN BRANCH	Karachi	
14	0392	GULSHAN-E-IQBAL BLOCK 13D-2 BRANCH	Karachi	
15	0381	IBRAHIM HYDERI BRANCH	Karachi	
16	0398	PARADISE HOMES BRANCH	Karachi	
17	0377	GULZAR-E-HIJRI BRANCH	Karachi	
18	5301	KHAYABAN-E-ITTEHAD ISLAMIC BANKING BRANCH	Karachi	
19	0354	KHAYABAN-E-SHAHBAZ BRANCH	Karachi	
20	0359	JADE GARDEN CLIFTON KARACHI BRANCH	Karachi	
21	0368	KARIMABAD BRANCH	Karachi	
22	0373	KARACHI UNIVERSITY	Karachi	
23	0378	KORANGI TOWNSHIP BRANCH	Karachi	
24	0382	KEAMARI BRANCH	Karachi	
25	0383	KHADDA MARKET BRANCH	Karachi	
26	0344	MALIR CANTT. BRANCH	Karachi	
27	0352	MEHMOODABAD BRANCH	Karachi	
28	0333	MOHAMMAD ALI SOCIETY BRANCH	Karachi	
29	0370	MALIR CITY BRANCH	Karachi	
30	0361	SACHAL GOTH BRACH	Karachi	
31	0371	NISHTAR ROAD BRANCH	Karachi	
32	0376	NAZIMABAD BRANCH	Karachi	
33	0384	ORANGI TOWNSHIP BRANCH	Karachi	
34	0389	ORANGI TOWN BRANCH	Karachi	
35	0358	PIA EMPLOYEES CO-OPERATIVE HOUSING SOCIETY BRANCH	Karachi	
36	0342	PIB COLONY BRANCH A WILL	Karachi	

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37	0393	QUAIDABAD BRANCH	Karachi
38	0367	RASHID MINHAS ROAD BRANCH	Karachi
39	3021	SIR SYED HOSPITAL – SUB BRANCH	Karachi
40	3031	SINDH SECRETARIAT – SUB BRANCH	Karachi
41	0394	Sehar Commercial	Karachi
42	0362	SINDHI MUSLIM HOUSING SOCIETY BRANCH	Karachi
43	0363	SHIREEN JINNAH COLONY BRANCH	Karachi
44	0374	SHAH FAISAL COLONY	Karachi
45	0379	SINDH SOCIAL SECURITY INSTITUTION (SESSI) BRANCH	Karachi
46	0386	SAADI TOWN BRANCH	Karachi
47	0388	SAMANABAD / GULBERG BRANCH	Karachi
48	310	Paper Market Branch	Karachi
49	317	New Karachi Branch	Karachi
50	319	North Karachi Industrial Area	Karachi
51	328	New Challi Branch	Karachi
52	5302	Model Colony Islamic Branch	Karachi

Region Rural Sindh for MS 2023			
S.No.	Code	Branch Name	Region/Area
1	0149	AHMED PUR BRANCH	Sindh Rural
2	0144	ANAJ MANDI LARKANA BRANCH	Sindh Rural
4	0409	BADIN BRANCH	Sindh Rural
5	4091	BAWANI SUGAR MILLS – SUB-BRANCH	Sindh Rural
6	0423	BHAN SAEEDABAD BRANCH	Sindh Rural
7	0441	BANDHI DISTT. SHAHEED BENAZIRABAD BRANCH	Sindh Rural
9	0445	BULARI SHAH KARIM BRANCH	Sindh Rural
12	0106	DADU BRANCH	Sindh Rural
13	1061	DADU SUGAR MILLS – SUB BRANCH	Sindh Rural
14	0115	DAHARKI BRANCH	Sindh Rural
15	0428	DIGRI BRANCH	Sindh Rural
16	0137	DOKERI, DISTT. LARKANA BRANCH	Sindh Rural
17	0121	GAMBAT BRANCH	Sindh Rural
18	0110	GHOTKI BRANCH	Sindh Rural
19	0128	GHOUSPUR BRANCH	Sindh Rural
20	0145	GHARI KHAIRO DISTT. JAOBABAD BRANCH	Sindh Rural
21	0402	HALA BRANCH	Sindh Rural
23	0440	JATI DISTT. SUJAWAL BRANCH	Sindh Rural
24	0442	JHUDO DISTT. MIRPURKHAS	Sindh Rural
25	0136	KHANPUR MAHAR, DISTT. GHOTKI BRANCH	Sindh Rural
26	0129	KANDIARO BRANCH	Sindh Rural
27	0126	KHAIRPUR NATHAN SHAH BRANCH	Sindh Rural
28	0434	KHIPRO BRANCH	Sindh Rural
29	0107	LARKANA BRANCH	Sindh Rural
30	0415	MATIARI BRANCH	Sindh Rural
31	0127	MILITARY ROAD SUKKUR BRANCH	Sindh Rural
33	0438	MIRPUR BATHORO	Sindh Rural
34	0140	MUHALLA LUQMAN, KHAIRPUR	Sindh Rural
35	0147	MADEJI, DISTRICT SHIKARPUR BRANCH	Sindh Rural
36	0105	NAUSHAHRO FEROZ BRANCH	Sindh Rural
38	0103	PANO AQIL BRANCH	Sindh Rural
39	0125	PIR JO GOTH BRANCH	Sindh Rural
40	0123	QAMBAR BRANCH	Sindh Rural
41	0405	QASIMABAD, HYDERABAD BRANCH	Sindh Rural
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For The Dynamics Research Consultants

42	0425	SAEEDABAD BRANCH	Sindh Rural
43	0424	SAKRAND BRANCH	Sindh Rural
44	0413	SANGHAR BRANCH	Sindh Rural
45	0109	SEHWAN BRANCH	Sindh Rural
46	0113	SHAHDADKOT BRANCH	Sindh Rural
47	0108	SUKKUR BRANCH	Sindh Rural
48	0411	SHAHEED BENAZIRABAD BRANCH	Sindh Rural
49	1141	SHIKARPUR RICE MILLS – SUB BRANCH	Sindh Rural
51	0412	THATTA BRANCH	Sindh Rural
52	4121	THATTA CEMENT – SUB-BRANCH	Sindh Rural
53	4071	TANDO ALLAHYAR SUGAR MILLS – SUB BRANCH	Sindh Rural
54	0446	TANDO JAM BRANCH	Sindh Rural

S.No		Region Central & North for MS 2023			
1		S.No	Cada	Pranch Name	Region/Area
068	-	•			
2         6         BAND ROAD LAHORE         Central           0         066         Central           4         0684         DHA PHASE-IV LAHORE         Central           0         065         Central         Central           0         064         Central         Central           7         0674         F-11 MARKAZ, ISLAMABAD BRANCH         Central           8         2         GHARI SHAHU BRANCH         Central           9         2         GHORI TOWN PHASE IV – RAWALPINDI ISLAMIC BANKING         Central           10         5600         GHALLA MANDI, SHEIKHUPURA (ISLAMIC)         Central           10         5606         GHALLA MANDI, SHEIKHUPURA (ISLAMIC)         Central           11         2         HEIR VILLAGE BRANCH BEDIAN ROAD         Central           12         0614         JOHAR TOWN BRANCH, LAHORE         Central           13         0665         KASUR BRANCH         Central           14         5605         KACHEHRI ROAD, GUJRAT (ISLAMIC)         Central           15         0688         KHUDDIAN BRANCH KASUR         Central           063         17         8         MULTAN BRANCH         Central           19         0620	-	1		BANK KOAD KAWALPINDI BRANCH	Central
3   3   DAVIS ROAD BRANCH, LAHORE   Central		2		BAND ROAD LAHORE	Central
Central   Cent		2		DAVIS ROAD BRANCH LAHORE	Central
Description	-				
5         2         DHA PHASE-V, LAHORE BRANCH         Central           6         8         DHA PHASE-VI LAHORE         Central           7         0674         F-11 MARKAZ, ISLAMABAD BRANCH         Central           066         8         2         GHARI SHAHU BRANCH         Central           560         9         2         GHORI TOWN PHASE IV – RAWALPINDI ISLAMIC BANKING         Central           10         5606         GHALLA MANDI, SHEIKHUPURA (ISLAMIC)         Central           11         2         HEIR VILLAGE BRANCH BEDIAN ROAD         Central           12         0614         JOHAR TOWN BRANCH, LAHORE         Central           13         0665         KASUR BRANCH         Central           14         5605         KACHEHRI ROAD, GUJRAT (ISLAMIC)         Central           15         0688         KHUDDIAN BRANCH KASUR         Central           16         3         LIAQUAT ROAD SAHIWAL – ISLAMIC BANKING BR         Central           16         3         LIAQUAT ROAD SAHIWAL – ISLAMIC BANKING BR         Central           19         0630         MAIN BOULEVARD DHA LAHORE BRANCH         Central           20         2         MORR AIMANABAD BRANCH         Central           20	+			DIATTIAGE IV EATIONE	
6         8         DHA PHASE-VI LAHORE         Central           7         0674         F-11 MARKAZ, ISLAMABAD BRANCH         Central           066         8         2         GHARI SHAHU BRANCH         Central           560         9         2         GHORI TOWN PHASE IV – RAWALPINDI ISLAMIC BANKING         Central           10         5606         GHALLA MANDI, SHEIKHUPURA (ISLAMIC)         Central           11         2         HEIR VILLAGE BRANCH BEDIAN ROAD         Central           12         0614         JOHAR TOWN BRANCH, LAHORE         Central           13         0665         KASUR BRANCH         Central           14         5605         KACHEHRI ROAD, GUJRAT (ISLAMIC)         Central           15         0688         KHUDDIAN BRANCH KASUR         Central           16         3         LIAQUAT ROAD SAHIWAL – ISLAMIC BANKING BR         Central           063         17         8         MULTAN BRANCH         Central           063         17         8         MULTAN BRANCH         Central           19         0620         Chakiala Scheme III         Central           20         2         MORR AIMANABAD BRANCH         Central           22         0677		5		DHA PHASE-V, LAHORE BRANCH	Central
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9 2 GHORI TOWN PHASE IV – RAWALPINDI ISLAMIC BANKING  10 5606 GHALLA MANDI, SHEIKHUPURA (ISLAMIC)  11 2 HEIR VILLAGE BRANCH BEDIAN ROAD  12 0614 JOHAR TOWN BRANCH, LAHORE  13 0665 KASUR BRANCH  14 5605 KACHEHRI ROAD, GUJRAT (ISLAMIC)  15 0688 KHUDDIAN BRANCH KASUR  16 3 LIAQUAT ROAD SAHIWAL – ISLAMIC BANKING BR  17 8 MULTAN BRANCH  18 9 MAIN BOULEVARD DHA LAHORE BRANCH  19 0620 Chaklala Scheme III  19 0620 Chaklala Scheme III  20 064  20 2 MORR AIMANABAD BRANCH  20 2 MORR AIMANABAD BRANCH  21 3 MUGHAL PURA BRANCH  22 0677 VILLAGE MINHALA LAHORE  23 6 PESHAWAR ROAD RAWLPINDI  24 1 PABBI DISTT. NOWSHEHRA  North (KPK)  26 9 RING ROAD, PESHAWAR BRANCH  North (KPK)		0	The second second	CHARLEHAHII BRANCH	Control
9 2 GHORI TOWN PHASE IV – RAWALPINDI ISLAMIC BANKING  10 5606 GHALLA MANDI, SHEIKHUPURA (ISLAMIC)  11 2 HEIR VILLAGE BRANCH BEDIAN ROAD  12 0614 JOHAR TOWN BRANCH, LAHORE  13 0665 KASUR BRANCH  14 5605 KACHEHRI ROAD, GUJRAT (ISLAMIC)  15 0688 KHUDDIAN BRANCH KASUR  16 3 LIAQUAT ROAD SAHIWAL – ISLAMIC BANKING BR  17 8 MULTAN BRANCH  19 0620 Chaklala Scheme III  19 0620 Chaklala Scheme III  19 064  20 2 MORR AIMANABAD BRANCH  20 2 MORR AIMANABAD BRANCH  21 3 MUGHAL PURA BRANCH  22 0677 VILLAGE MINHALA LAHORE  23 6 PESHAWAR ROAD RAWLPINDI  24 1 PABBI DISTT. NOWSHEHRA  North (KPK)  26 9 RING ROAD, PESHAWAR BRANCH  North (KPR)	-	8		GRANI SHARO BRAINCH	Central
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12         0614         JOHAR TOWN BRANCH, LAHORE         Central           13         0665         KASUR BRANCH         Central           14         5605         KACHEHRI ROAD, GUJRAT (ISLAMIC)         Central           15         0688         KHUDDIAN BRANCH KASUR         Central           560         16         3         LIAQUAT ROAD SAHIWAL – ISLAMIC BANKING BR         Central           063         17         8         MULTAN BRANCH         Central           066         18         9         MAIN BOULEVARD DHA LAHORE BRANCH         Central           19         0620         Chaklala Scheme III         Central           20         2         MORR AIMANABAD BRANCH         Central           21         3         MUGHAL PURA BRANCH         Central           22         0677         VILLAGE MINHALA LAHORE         Central           081         23         6         PESHAWAR ROAD RAWLPINDI         Central           081         24         1         PABBI DISTT. NOWSHEHRA         North (KPK)           25         5         RAIWIND BRANCH LAHORE         Central           080         9         RING ROAD, PESHAWAR, BRANCH         North (KPR)	T				
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14         5605         KACHEHRI ROAD, GUJRAT (ISLAMIC)         Central           15         0688         KHUDDIAN BRANCH KASUR         Central           560         16         3         LIAQUAT ROAD SAHIWAL – ISLAMIC BANKING BR         Central           063         17         8         MULTAN BRANCH         Central           18         9         MAIN BOULEVARD DHA LAHORE BRANCH         Central           19         0620         Chaklala Scheme III         Central           20         2         MORR AIMANABAD BRANCH         Central           20         2         MUGHAL PURA BRANCH         Central           22         0677         VILLAGE MINHALA LAHORE         Central           23         6         PESHAWAR ROAD RAWLPINDI         Central           24         1         PABBI DISTT. NOWSHEHRA         North (KPK)           25         5         RAIWIND BRANCH LAHORE         Central           26         9         RING ROAD, PESHAWAR, BRANCH         North (KPK)		12	0614	JOHAR TOWN BRANCH, LAHORE	Central
15		13	0665	KASUR BRANCH	Central
16   3		14	5605	KACHEHRI ROAD, GUJRAT (ISLAMIC)	Central
16         3         LIAQUAT ROAD SAHIWAL – ISLAMIC BANKING BR         Central           063         17         8         MULTAN BRANCH         Central           066         18         9         MAIN BOULEVARD DHA LAHORE BRANCH         Central           19         0620         Chaklala Scheme III         Central           20         2         MORR AIMANABAD BRANCH         Central           20         2         MORR AIMANABAD BRANCH         Central           21         3         MUGHAL PURA BRANCH         Central           22         0677         VILLAGE MINHALA LAHORE         Central           23         6         PESHAWAR ROAD RAWLPINDI         Central           24         1         PABBI DISTT. NOWSHEHRA         North (KPK)           25         5         RAIWIND BRANCH LAHORE         Central           26         9         RING ROAD PESHAWAR BRANCH         North (KPK)		15	0688	KHUDDIAN BRANCH KASUR	Central
17         8         MULTAN BRANCH         Central           18         9         MAIN BOULEVARD DHA LAHORE BRANCH         Central           19         0620         Chaklala Scheme III         Central           20         2         MORR AIMANABAD BRANCH         Central           21         3         MUGHAL PURA BRANCH         Central           22         0677         VILLAGE MINHALA LAHORE         Central           23         6         PESHAWAR ROAD RAWLPINDI         Central           24         1         PABBI DISTT. NOWSHEHRA         North (KPK)           25         5         RAIWIND BRANCH LAHORE         Central           26         9         RING ROAD, PESHAWAR BRANCH         North (KPK)					
17         8         MULTAN BRANCH         Central           18         9         MAIN BOULEVARD DHA LAHORE BRANCH         Central           19         0620         Chaklala Scheme III         Central           20         2         MORR AIMANABAD BRANCH         Central           21         3         MUGHAL PURA BRANCH         Central           22         0677         VILLAGE MINHALA LAHORE         Central           23         6         PESHAWAR ROAD RAWLPINDI         Central           24         1         PABBI DISTT. NOWSHEHRA         North (KPK)           25         5         RAIWIND BRANCH LAHORE         Central           26         9         RING ROAD PESHAWAR BRANCH         North (KPK)	-	16		LIAQUAT ROAD SAHIWAL – ISLAMIC BANKING BR	Central
18   9   MAIN BOULEVARD DHA LAHORE BRANCH   Central     19   0620   Chaklala Scheme III   Central     20   2   MORR AIMANABAD BRANCH   Central     21   3   MUGHAL PURA BRANCH   Central     22   0677   VILLAGE MINHALA LAHORE   Central     23   6   PESHAWAR ROAD RAWLPINDI   Central     24   1   PABBI DISTT. NOWSHEHRA   North (KPK)     25   5   RAIWIND BRANCH LAHORE   Central     26   9   RING ROAD PESHAWAR BRANCH   North (KPK)     26   9   RING ROAD PESHAWAR BRANCH   North (KPK)     27   10   10   10   10   10   10   10   1		17		MULTAN BRANCH	Central
18         9         MAIN BOULEVARD DHA LAHORE BRANCH         Central           19         0620         Chaklala Scheme III         Central           064         20         2         MORR AIMANABAD BRANCH         Central           20         2         MORR AIMANABAD BRANCH         Central           21         3         MUGHAL PURA BRANCH         Central           22         0677         VILLAGE MINHALA LAHORE         Central           23         6         PESHAWAR ROAD RAWLPINDI         Central           081         24         1         PABBI DISTT. NOWSHEHRA         North (KPK)           25         5         RAIWIND BRANCH LAHORE         Central           26         9         RING ROAD PESHAWAR BRANCH         North (KPK)	+			THOUTAN BILATON	Central
20   2   MORR AIMANABAD BRANCH   Central		18		MAIN BOULEVARD DHA LAHORE BRANCH	Central
20         2         MORR AIMANABAD BRANCH         Central           21         3         MUGHAL PURA BRANCH         Central           22         0677         VILLAGE MINHALA LAHORE         Central           23         6         PESHAWAR ROAD RAWLPINDI         Central           24         1         PABBI DISTT. NOWSHEHRA         North (KPK)           065         25         5         RAIWIND BRANCH LAHORE         Central           26         9         RING ROAD PESHAWAR BRANCH         North (KPK)		19	0620	Chaklala Scheme III	Central
065   21   3   MUGHAL PURA BRANCH   Central		20		Mann Albanian Daniel	
21         3         MUGHAL PURA BRANCH         Central           22         0677         VILLAGE MINHALA LAHORE         Central           064         23         6         PESHAWAR ROAD RAWLPINDI         Central           24         1         PABBI DISTT. NOWSHEHRA         North (KPK)           065         25         5         RAIWIND BRANCH LAHORE         Central           26         9         RING ROAD PESHAWAR BRANCH         North (KPK)	-	20		MORK AIMANABAD BRANCH	Central
22         0677         VILLAGE MINHALA LAHORE         Central           064         23         6         PESHAWAR ROAD RAWLPINDI         Central           24         1         PABBI DISTT. NOWSHEHRA         North (KPK)           065         25         5         RAIWIND BRANCH LAHORE         Central           080         26         9         RING ROAD PESHAWAR BRANCH         North (KPK)		21		MUGHAL PURA BRANCH	Central
23   6   PESHAWAR ROAD RAWLPINDI   Central     081   24   1   PABBI DISTT. NOWSHEHRA   North (KPK)     065   25   5   RAIWIND BRANCH LAHORE   Central     080   26   9   RING ROAD PESHAWAR BRANCH   North (KPK)		22	0677	VILLAGE MINHALA LAHORE	
24			064		
24 1 PABBI DISTT. NOWSHEHRA North (KPK)  065 25 5 RAIWIND BRANCH LAHORE Central  080 26 9 RING ROAD PESHAWAR BRANCH	L	23		PESHAWAR ROAD RAWLPINDI	Central
25 5 RAIWIND BRANCH LAHORE Central  080 26 9 RING ROAD PESHAWAR BRANCH		24		DARRI DISTE MOVASCUEURA	
25 5 RAIWIND BRANCH LAHORE Central  080 26 9 RING ROAD PESHAWAR BRANCH	-	24		PADDI DISTT. NOWSHERKA	North (KPK)
26 9 RING ROAD PESHAWAR BRANCH	-	25		RAIWIND BRANCH LAHORE	Control
26 9 RING ROAD PESHAWAR BRANCH	-			The state of the s	Central
		26	9	RING ROAD, PESHAWAR BRANCH	North (KPH)

RESEARCH CONSULTANTS

For The Dynamics Research Consultants

27	5604	SAMANABAD, LAHORE (ISLAMIC BRANCH)	Central
28	0681	SHAHDARA LAHORE	Central
29	0685	SABZAZAR SCHEME BRANCH LAHORE	Central
30	0689	SHEIKHUPURA ROAD GUJRANWALA	Central
31	0804	ABBOTTABAD BRANCH	North (KPK)
32	5801	ASHRAF ROAD PESHAWAR – ISLAMIC BANKING BR	Central
33	0805	KARKHANO MARKET BRANCH, PESHAWAR	North (KPK)
34	0801	PESHAWAR BRANCH	North (KPK)

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RESEARCH CONSULTANTS